

# The Audit Findings London Borough of Barnet Pension Fund

This version of the report is a draft. Its contents and subject matter remain under review and its contents may change and be expanded as part of the finalisation of the report.

### Year ended 31 March 2014

3 July 2014

Sue Exton

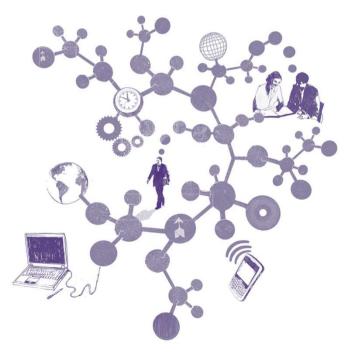
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The contents of this report relate only to those matters which came to our attention during the conduct of our normal audit procedures which are designed primarily for the purpose of expressing our opinion on the financial statements. Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we will report these to you. In consequence, our work cannot be relied upon to disclose defalcations or other irregularities, or to include all possible improvements in internal control that a more extensive special examination might identify.

We do not accept any responsibility for any loss occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

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# **Section 1:** Executive summary

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04. Communication of audit matters

### Executive summary

### **Purpose of this report**

This report highlights the key matters arising from our audit of London Borough of Barnet Pension Fund's ('the Fund') financial statements for the year ended 31 March 2014. It is also used to report our audit findings to management and those charged with governance in accordance with the requirements of International Standard on Auditing 260 (ISA).

Under the Audit Commission's Code of Audit Practice we are required to report whether, in our opinion, the Fund's financial statements present a true and fair view of the financial position, its expenditure and income for the year and whether they have been properly prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting.

### Introduction

In the conduct of our audit we have not had to alter or change our planned audit approach, which we communicated to you in our Audit Plan dated April 2014.

During the year, Barnet Council awarded to Capita plc the contract for the running of the council's back office services including the administration of the Council's pension fund. The change had an impact on our audit arrangements which was not envisaged in the scale fee. Specifically, the Borough had used its existing pension fund member database Axis for the first 10 months of the year. The data was then transferred to a Capita owned system called Hartlink for the last 2 months of the year. This member database which is managed off site contributes to the information within the pension fund year end statements. In response, we documented our understanding of the nature and significance of the services provided by Capita and their effect on your internal controls, sufficient to identify and assess the risks of material misstatement. We designed and performed audit procedures as part of our testing of the financial statements and the results are set out in section 2 of this report.

Our audit is substantially complete although we are finalising our procedures in the following areas:

- pension strain (early retirees contributions) included in Note 3
- receipt of direct bank account confirmations
- review of the final version of the financial statements
- review of the final version of the Pension Fund Annual Report
- obtaining and reviewing the management letter of representation and
- updating our post balance sheet events review, to the date of signing the opinion.

We received draft financial statements and some of the accompanying working papers at the start of our audit. The pension fund annual report and journal listings was only made available a few days before our fieldwork was due to end. Evidence to support our sample of pension strain (early retirees contributions) included within Note 3 is outstanding as at the start of July 2014. We commented on a similar issue in last year's Audit Findings report.

Overall, the quality of the working papers has improved from last year, however delays in production, gaps in working papers such as the pension strain and testing of member data off site have contributed to the increased the cost of auditing the Fund statement.

### Key issues arising from our audit Financial statements opinion

Our audit is substantially complete although we are yet to complete out review of the pension strain balance (early retirees contributions) included in Note 3

Our review to date identified one non trivial error within the notes to the Pension Fund Account statements which management agreed to amend

• investment sales and purchases were overstated by an equal value within unrealised gains

We identified some disclosure and trivial classification errors within the notes to the Fund Accounts which officers have agreed to amend.

The draft financial statements recorded net assets carried forward of  $\pounds 829,782k$  which remains unchanged post audit.

Subject to the satisfactory conclusion of our work, we anticipate that we will provide the Fund with an unmodified opinion confirming the Pension Fund account give a true and fair view of the transactions of the fund for the year ended 31 March 2014.

We will update this report on conclusion of our work. The updated report will be presented to the Audit Committee on 24 July 2014 showing the outcome of remaining tests before the accounts are approved.

### Acknowledgment

We would like to take this opportunity to record our appreciation for the assistance provided by the Capita team and other staff during our audit.

Grant Thornton UK LLP July 2014

# Section 2: Audit findings

01. Executive summary

02. Audit findings

03. Fees, non audit services and independence

04. Communication of audit matters

# Audit findings

In this section we present our findings in respect of matters and risks identified at the planning stage of the audit and additional matters that arose during the course of our work. We set out on the following pages the work we have performed and findings arising from our work in respect of the audit risks we identified in our audit plan, presented to the Audit Committee on 29 April 2014. We also set out the adjustments to the financial statements arising from our audit work and our findings in respect of internal controls.

### **Changes to Audit Plan**

We have not made any changes to our Audit Plan as previously communicated to you on 29 April 2014.

### **Audit opinion**

We anticipate that we will provide the Council with an unmodified opinion. Our audit opinion is set out in Appendix B. At this stage the wording of the opinion for local government pension schemes remains subject to agreement with the Audit Commission. We will update Appendix B to this report to include the opinion once this is agreed.

# Audit findings against significant risks

"Significant risks often relate to significant non-routine transactions and judgmental matters. Non-routine transactions are transactions that are unusual, either due to size or nature, and that therefore occur infrequently. Judgmental matters may include the development of accounting estimates for which there is significant measurement uncertainty" (ISA 315).

In this section we detail our response to the significant risks of material misstatement which we identified in the Audit Plan. As we noted in our plan, there are two presumed significant risks which are applicable to all audits under auditing standards.

|    | Risks identified in our audit plan  | Work completed  | Assurance gained and issues arising  |
|----|---|---|--|
| 1. | Improper revenue recognition<br>Under ISA 240 there is a presumed                                       | <ul> <li>review and testing of revenue<br/>recognition policies</li> </ul>                              | We have rebutted this presumption as we do not consider this to be a significant risk for the London Borough of Barnet Pension Fund since:   |
|    | risk that revenue may be misstated due to improper recognition  | <ul> <li>testing of material revenue<br/>streams</li> </ul>   | <ul> <li>the nature of the Pension Fund's revenue is in many respects relatively predictable and<br/>does not generally involve cash transactions</li> </ul>   |
|    |   | <ul> <li>review of unusual significant<br/>transactions</li> </ul>                                      | <ul> <li>the split of responsibilities between the Pension Fund, your fund managers and the<br/>custodian, provides a very strong separation of duties reducing the risk around<br/>investment income</li> </ul>   |
|    |   |   | <ul> <li>revenue contributions are made by direct salary deductions and direct bank transfers<br/>from admitted/scheduled bodies, are supported by separately sent schedules and are<br/>directly attributable to gross pay, making any improper recognition unlikely</li> </ul> |
|    |   |   | <ul> <li>transfers into the scheme are all supported by an independent actuarial valuation of the<br/>amount which should be transferred and which is subject to agreement between the<br/>transferring and receiving funds.</li> </ul>  |
|    |   |   | Our audit work has not identified any issues in respect of revenue recognition.  |
| 2. | Management override of controls<br>Under ISA 240 there is a presumed<br>risk of management over-ride of | <ul> <li>review of accounting estimates,<br/>judgements and decisions made<br/>by management</li> </ul> | Our audit work has not identified any evidence of management override of controls. In particular the findings of our review of journal controls and testing of journal entries has not identified any significant issues.  |
|    | controls  | <ul> <li>testing of journal entries</li> <li>review of unusual significant transactions</li> </ul>      | We set out later in this section of the report our work and findings on key accounting estimates and judgements.   |
|    |   |   |  |

# Audit findings against other risks

In this section we detail our response to the other risks of material misstatement which we identified in the Audit Plan. Recommendations, together with management responses, are attached at Appendix A.

| Transaction cycle | Description of risk   | Work completed  | Assurance gained & issues arising   |
|-------------------|---|---|---|
| Investments       | Investments not valid<br>Investments activity not<br>valid<br>Fair value measurement<br>not correct | We reviewed the reconciliation between information provided by the fund<br>managers, the custodian and the Fund's own records, seeking<br>explanations for any variances.<br>We selected a sample of the individual investments held by the fund at the<br>year end and tested the valuation of the sample by agreeing prices to third<br>party sources (quoted investments) or by review of the valuation<br>methodology used to ensure it represents fair value<br>The existence of investments was confirmed directly to relevant<br>documentation.<br>We tested a sample of purchases and sales during the year back to<br>information provided by the fund managers and/or custodians.   | Our work is substantially complete.<br>We identified non trivial error where Fund Manager<br>Schroder's investment sales and purchases were<br>overstated by an equal value within unrealised<br>gains.<br>You have agreed to amend disclosure Note 9<br>Investments.   |
| Benefit Payments  | Benefits improperly<br>calculated/claims<br>liability understated                                   | We confirmed the existence of controls operated by the Fund to ensure that<br>all benefits are correctly calculated and that the appropriate payments are<br>generated and recorded. With a view to reducing the level of substantive<br>testing required, we also tested key controls identified in these areas.<br>We selected a sample of individual transfers, pensions in payment (new and<br>existing), lump sum benefits and refunds and tested them by reference to<br>member files.<br>We reviewed pensions paid with reference to changes in pensioner<br>numbers and increases applied in the year. We also compared pensions<br>paid on a monthly basis to ensure that any unusual trends were<br>satisfactorily explained. | <ul> <li>Our work is complete, there are no significant issues to bring to your attention.</li> <li>We note within benefit payments the following: <ul> <li>accrued in 2012/13 had not been reversed out in 2013/14, and</li> <li>accruals for 2013/14 is understated.</li> </ul> </li> <li>The value of accruals individually or in aggregate was not material. We have made a recommendation to strengthen your controls around your accruals.</li> </ul> |

# Audit findings against other risks

In this section we detail our response to the other risks of material misstatement which we identified in the Audit Plan. Recommendations, together with management responses, are attached at Appendix A.

| Transaction cycle | Description of risk                   | Work completed  | Assurance gained & issues arising   |
|-------------------|---------------------------------------|---|---|
| Contributions     | Recorded contributions<br>not correct | We confirmed the existence of controls operated by the Pension Fund<br>to ensure that it identifies and receives all expected contributions from<br>admitted and scheduled bodies. We also substantively tested a<br>sample of contributions from admitted and scheduled bodies.<br>We substantively tested contributions from the Administering<br>Authority. We also reviewed contributions received with reference to<br>changes in member body payrolls and numbers of contributing<br>members to ensure that any unexpected trends were satisfactorily<br>explained. |   |
| Membership Data   | Member data not correct               | We confirmed the existence of controls and reconciliations covering<br>the determination of member eligibility, the input of evidence onto the<br>Pensions Administration System and the maintenance of member<br>records. With a view to reducing the level of substantive testing, we<br>also tested the key controls identified in these areas.  | Our work is substantially complete.<br>We are awaiting your reconciliation of membership data<br>as at 31 March 2014. |

Audit findings

In this section we detail our response to the other risks of material misstatement which we identified in the Audit Plan. Recommendations, together with management responses, are attached at Appendix A.

| Transaction cycle                                | Description   | Work completed   | Assurance gained & issues arising   |
|--|---|--|---|
| Pension fund administration                      | During the financial year, Capita was awarded the<br>contract to manage the administration of pension<br>fund. Some former LB Barnet pension fund staff<br>transferred to Capita whilst others took redundancy.   | <ul> <li>We have held planning meetings with<br/>Capita team responsible for managing<br/>the pension fund closedown.</li> </ul>           | <ul> <li>We held meetings with Capita and provided them with<br/>our working paper requirements for the audit of the<br/>financial statements.</li> </ul>   |
| Member data<br>transfer from Axis<br>to Hartlink | The Borough used its existing pension fund<br>member database Axis for the first 10 months of the<br>year.<br>The data was then transferred to a Capita owned<br>system called Hartlink for the last 2 months of the<br>year. The database is managed off site.<br>Member data contributes to the information within<br>the pension fund year end statements. | • The testing of the completeness of pension fund data migration to the new systems as part of our IT review was undertaken in April 2014. | <ul> <li>Our specialist IT team undertook a review of the<br/>Member data transferred from Axis to Hartlink. There<br/>are no issues arising.</li> <li>We also tested individual pension contributions to<br/>member data as part of the financial statements testing.</li> </ul> |

# Accounting policies, estimates & judgements

In this section we report on our consideration of accounting policies, in particular revenue recognition policies, and key estimates and judgements made and included with the Council's financial statements.

| Accounting area           | Summary of policy   | Comments   | Assessment |
|---------------------------|---|--|------------|
| Revenue recognition       | • The Council's policy for major sources of revenues (contribution income and Investment income) are set out in detail within Note 2 Accounting Policies  | Your revenue recognition policy is consistent with our audit of the pension fund financial statements.   | Green      |
| Judgements and estimates  | <ul> <li>Key estimates and judgements disclosed<br/>in the notes to the accounts [Notes 2 and<br/>20] include:</li> <li>pension fund valuations and settlements</li> <li>investment valuation.</li> </ul> | We reviewed key estimates and judgements made by management<br>within the notes to the accounts. For the disclosures listed, we<br>concluded they were consistent with guidance set out in the Code of<br>Practice of Local Authority Accounting.    | Green      |
| Other accounting policies | • We have reviewed the Council's policies against the requirements of the CIPFA Code and accounting standards.  | Our review of accounting policies has not highlighted any issues. We note that your cash balance within Note 12 Current Assets are material. We recommend you include a policy on Cash and Cash equivalents in your accounting policy note (Note 2). | Amber      |

#### Assessment

- Marginal accounting policy which could potentially attract attention from regulators
- Accounting policy appropriate and disclosures sufficient

• Accounting policy appropriate but scope for improved disclosure

### Adjusted misstatements

A number of adjustments to the draft financial statements have been identified during the audit process. We are required to report all misstatements to those charged with governance, whether or not the financial statements have been adjusted by management. The table below summarises the adjustments arising from the audit which have been processed by management.

### Impact of adjusted misstatements

All adjusted misstatements are set out below along with the impact on the primary statements and the reported financial position.

| 1 | None identified to date |        |        |        |
|---|-------------------------|--------|--------|--------|
|   |                         |        |        |        |
|   | Overall impact          | £X,XXX | £X,XXX | £X,XXX |

# Misclassifications & disclosure changes

The table below provides details of misclassification and disclosure changes identified during the audit which have been made in the final set of financial statements.

| 1 | Misclassification | n/a | Note 9 Investments            | Investment sales and purchases were overstated by an equal value within unrealised gains. You agreed to amend the note.   |
|---|-------------------|-----|-------------------------------|---|
| 2 | Disclosure        | n/a | Note 15 Related parties       | The disclosure requirements of key management personnel under IAS 24 are satisfied by the disclosure requirements for officer remuneration and members' allowances in the main statements. Recommend adding a statement to this effect in the note. |
| 3 | Disclosure        | n/a | Note 2 Accounting<br>Policies | We note that your cash balance within Note 12 Current Assets are<br>material. We recommend you include a policy on Cash and Cash<br>equivalents in your accounting policy note.   |

### Unadjusted misstatements

The table below provides details of adjustments identified which we request be processed but which have not been made within the final set of financial statements. The Audit Committee is required to approve management's proposed treatment of all items recorded within the table below:

| 1 | None identified to date |        |        |  |
|---|-------------------------|--------|--------|--|
|   |                         |        |        |  |
|   | Overall impact          | £X,XXX | £X,XXX |  |

### Internal controls

The purpose of an audit is to express an opinion on the financial statements.

Our audit included consideration of internal control relevant to the preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control. The matters reported here are limited to those deficiencies that we have identified during the course of our audit and that we have concluded are of sufficient importance to merit being reported to you in accordance with auditing standards.

|    | Assessment | Issue and risk   | Recommendation   |
|----|------------|--|--|
| 1. | Amber      | IT controls<br>As part of our review of general IT controls, we identified a number of minor<br>points in relation to the SAP system. As part of our 2014/15 audit work we<br>will be monitoring and reviewing implementation of the new Integra system,<br>which will include consideration of the minor points identified. | The agreed recommendation with managements comment is set out in full within the financial statements Audit Findings Report. |

#### Assessment

Significant deficiency – risk of significant misstatement

Deficiency – risk of inconsequential misstatement

# Other communication requirements

We set out below details of other matters which we are required by auditing standards to communicate to those charged with governance.

|    | Issue                                       | Commentary   |
|----|---|--|
| 1. | Matters in relation to fraud                | <ul> <li>We have not been made aware of any incidents in the period and no other issues have been identified during the course of our audit<br/>procedures.</li> </ul> |
| 2. | Matters in relation to laws and regulations | • We are not aware of any significant incidences of non-compliance with relevant laws and regulations.   |
| 3. | Written representations                     | • A standard letter of representation for the Council and its pension fund audit will be requested from the Fund at the conclusion of our audit.                       |
| 4. | Disclosures                                 | Our review found no material omissions in the financial statements.  |
| 5. | Matters in relation to related parties      | We are not aware of any related party transactions which have not been disclosed.  |
| 6. | Going concern                               | • Our work has not identified any reason to challenge the Fund's decision to prepare the financial statements on a going concern basis.                                |

## Section 3: Fees, non audit services and independence

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04. Communication of audit matters

# Fees, non audit services and independence

We confirm below our final fees charged for the audit and there were no fees for the provision of non audit services.

#### Fees

|                  | Per Audit plan<br>£ | Actual fees<br>£ |
|------------------|---------------------|------------------|
| Fund audit       | 21,000              | *25,500          |
| Total audit fees | 21,000              | 25,500           |

#### **Fees for other services**

| Service | Fees £ |
|---------|--------|
| None    | Nil    |

The Audit Commission defines the scale audit fee as "the fee required by the auditors to carry out the work necessary to meet their statutory responsibilities in accordance with the Code of Audit Practice. It represents the best estimate of the fee required to complete an audit where the audited body has no significant audit risks and it has in place a sound control environment that ensures the auditor is provided with complete and materially accurate statements with supporting working papers within agreed timeframes."

\* Some of these assumptions underpinning the scale fee were not met in respect of the Fund account audit. We will discuss the impact of this on the fee with the Deputy Chief Operating Officer. We estimate that additional fees will be approximately  $\pounds$ 4k to  $\pounds$ 5k.

#### **Independence and ethics**

We confirm that there are no significant facts or matters that impact on our independence as auditors that we are required or wish to draw to your attention. We have complied with the Auditing Practices Board's Ethical Standards and therefore we confirm that we are independent and are able to express an objective opinion on the financial statements.

We confirm that we have implemented policies and procedures to meet the requirements of the Auditing Practices Board's Ethical Standards.

# Section 5: Communication of audit matters

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04. Communication of audit matters

# Communication of audit matters to those charged with governance

International Standard on Auditing (ISA) 260, as well as other ISAs, prescribe matters Audit Audit which we are required to communicate with those charged with governance, and which **Our communication plan** Plan **Findings** we set out in the table opposite. Respective responsibilities of auditor and management/those ~ The Audit Plan outlined our audit strategy and plan to deliver the audit, while this Audit charged with governance Findings report presents the key issues and other matters arising from the audit, together Overview of the planned scope and timing of the audit. Form, timing ✓ with an explanation as to how these have been resolved. and expected general content of communications ✓ Views about the qualitative aspects of the entity's accounting and **Respective responsibilities** financial reporting practices, significant matters and issues arising The Audit Findings Report has been prepared in the context of the Statement of during the audit and written representations that have been sought Responsibilities of Auditors and Audited Bodies issued by the Audit Commission ✓ √ Confirmation of independence and objectivity (www.audit-commission.gov.uk). 1 1 A statement that we have complied with relevant ethical We have been appointed as the Council's independent external auditors by the Audit requirements regarding independence, relationships and other Commission, the body responsible for appointing external auditors to local public bodies matters which might be thought to bear on independence. in England. As external auditors, we have a broad remit covering finance and governance matters. Details of non-audit work performed by Grant Thornton UK LLP and network firms, together with fees charged Our annual work programme is set in accordance with the Code of Audit Practice ('the Code') issued by the Audit Commission and includes nationally prescribed and locally Details of safeguards applied to threats to independence determined work. Our work considers the Council's key risks when reaching our ✓ Material weaknesses in internal control identified during the audit conclusions under the Code. It is the responsibility of the Council to ensure that proper arrangements are in place for Identification or suspicion of fraud involving management and/or 1 the conduct of its business, and that public money is safeguarded and properly others which results in material misstatement of the financial accounted for. We have considered how the Council is fulfilling these responsibilities. statements √ Compliance with laws and regulations Expected auditor's report ✓ ✓ Uncorrected misstatements ✓ Significant matters arising in connection with related parties Significant matters in relation to going concern ✓

Appendices

# Appendices

# Appendix A: Action plan

### **Priority**

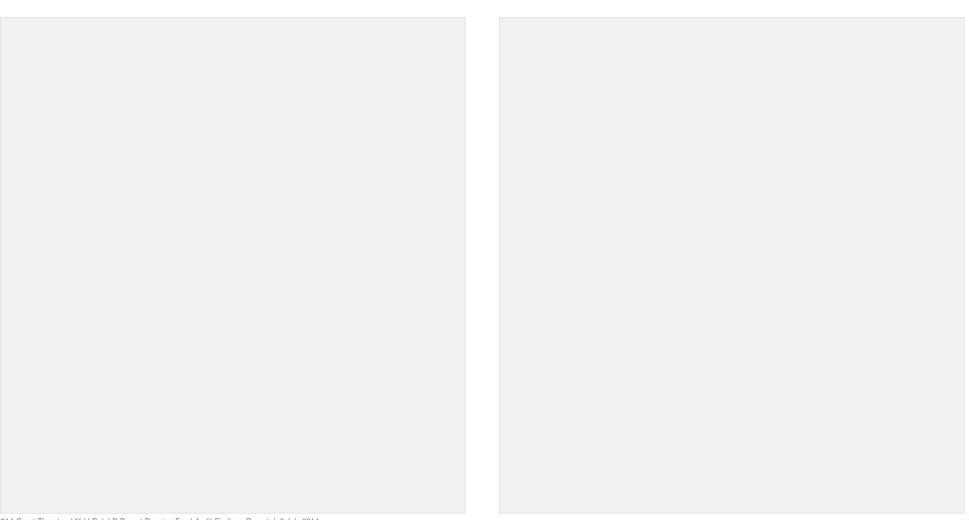
Significant deficiency – risk of significant misstatement Deficiency - risk of inconsequential misstatement

| Rec<br>No. | Recommendation  | Priority | Management response  | Implementation date & responsibility   |
|------------|---|----------|--|--|
| 1          | <b>Pension strain</b><br>Ensure pension strain Integra balances are<br>reconciled to member data on Hartlink<br>monthly   | High     | Agreed. Processes for accounting for pension strain/<br>added years on Integra to be reviewed to ensure<br>employer invoices supporting documentation reconciles<br>to member data on Hartlink.  | 30th September 2014<br>Head of Treasury Capita CSG<br>Service Delivery Manager<br>Capita Employee Benefits |
| 2          | <b>Membership of the Pension Fund</b><br>Retain a screen print from the Hartlink<br>system as at 31 March 2015 as evidence<br>supporting your disclosure of a) number of<br>employees contributing to the fund; b)<br>number of pensioners; and c) number of<br>deferred pensioners. We made a similar<br>recommendation in our Findings report last<br>year. | Medium   | Agreed. Head of Treasury, CSG and Service Delivery<br>Manager, CEB to agree year-end reporting requirements<br>and delivery timetable for 2014-15 accounts and annual<br>report, to include fund membership and supporting<br>documentation as at 31 March 2015. | 30th September 2014<br>Head of Treasury Capita CSG<br>Service Delivery Manager<br>Capita Employee Benefits |
| 3          | <b>Benefit payments accruals</b><br>Ensure accruals are appropriately<br>reversed in the next accounting period.<br>Reverse prior years benefit payments<br>accruals are reversed in the current<br>financial year.   | Medium   | Agreed. Year-end accruals were reversed in the first accounting period of 13-14 with the exception of the prior year benefit payment accruals. This will be adjusted on Integra in 14-15.  | 30 <sup>th</sup> July 2015<br>Head of Treasury Capita CSG  |

# Appendix B: Audit opinion

We anticipate we will provide the Council with an unmodified audit report

FULL TEXT OF THE PROPOSED OPINION WILL BE INSERTED HERE





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